



Thinkproject Live Frankfurt

# Willkommen!

29 Oktober 2025





02

# Keynote: Crossing the Threshold - The AI Inflection Point for the Built Asset World



**Renzo Taal**

Chief Executive Officer  
Thinkproject



07.10.2025  
Auckland



15.10.2025  
Paris



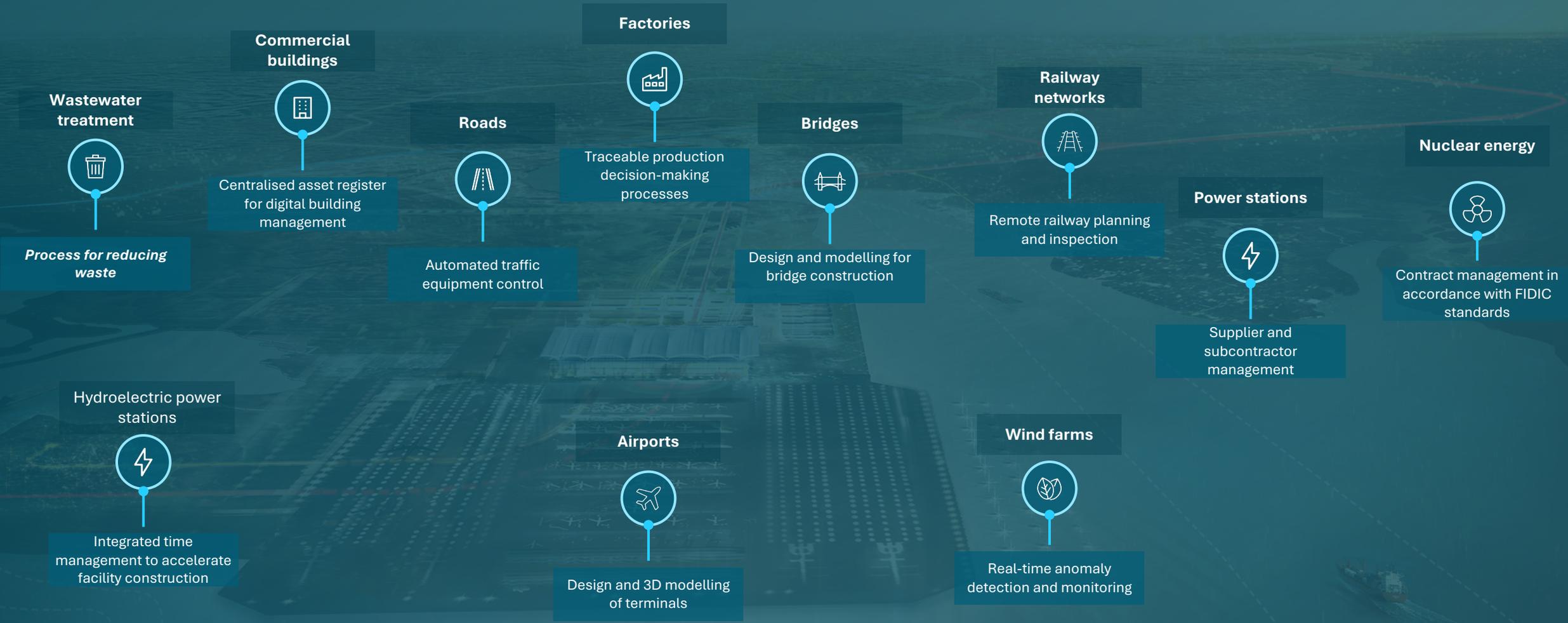
29.10.2025  
Frankfurt



19.11.2025  
London



# Thinkproject orchestrates the construction and operations of strategic assets



Structurally integrated into its clients' workflows

# We are pioneering digitalisation

## Thinkproject history of innovations



# The world's most complex assets are built and run on Thinkproject

Road	Rail	Airports	Public Infrastructure
			
Energy	Defense	Commercial	General Contractors
			

# This is Thinkproject

**+75,000**

Built assets  
successfully  
completed

**+750,000**

Users supported

**+700**

Employees

**15**

Offices

**11**

Countries



**Founded & headquartered in Munich, Europe**

# Sustainable growth, based on customer trust and continuous innovation

## Offline

Manual paper processes, fragmented workflows, and limited collaboration

## Software

Digital tools improve productivity by streamlining data, but reliance on humans still leaves room for error and inefficiency.

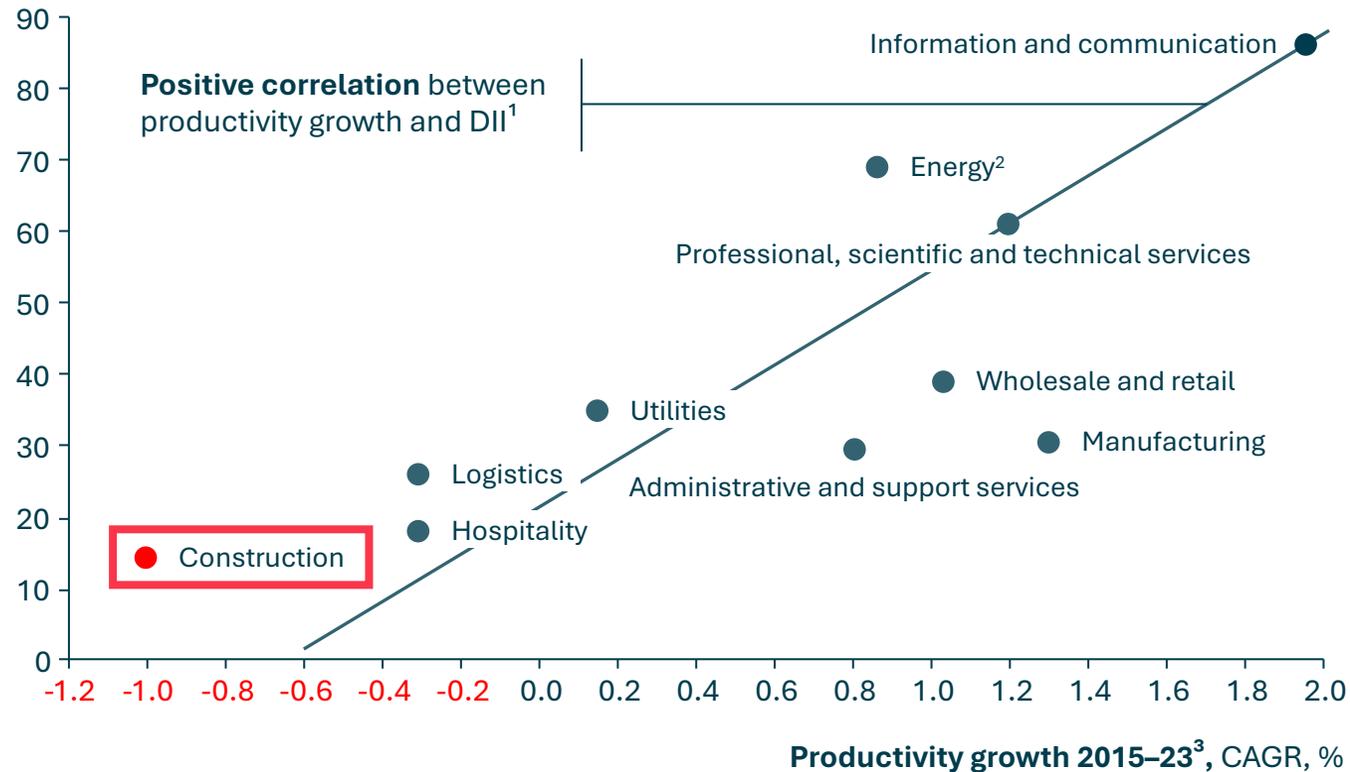
## Agentic AI

Agentic AI-enabled software



# Construction lacks digitisation and productivity growth

## Digitisation Intensity Index, 2024<sup>1</sup>



## Key takeaways

The **construction industry is large**, fragmented, and heavily reliant on manual work, with low entry barriers.

It faces **negative productivity growth and slow digitalisation** compared to industries like Manufacturing (delta CAGR = 2.3pp. p.a.; delta DII 16pp.).

Despite being data-rich, it **lacks structured data, limiting insights.**

1. Digitization Intensity Index (DII) reflects the share of companies with high to very high digital capabilities (i.e., 100% represent high levels of digitization); DII is calculated using 12 survey-based variables assessing companies' level of digital intensity

2. Adjusted to pre-Covid levels (i.e., 2020) as energy sector was highly affected by Covid- & Ukrainian crisis

3. Measured in change of real labour productivity per person over time

Source: Eurostat

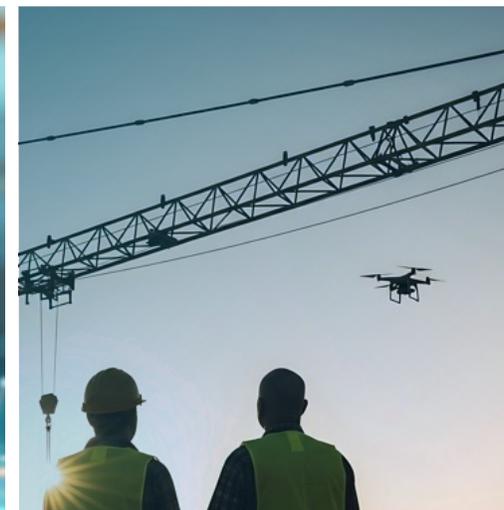


## Today, data is no longer a byproduct – it is the backbone

Data now connects, drives, improves and documents the work of all stakeholders



Delivering structured, shareable information is a must - from the very start



Success depends on inter-operable data across systems and disciplines

# Introducing: The Thinkproject Platform

The world's first built asset lifecycle platform

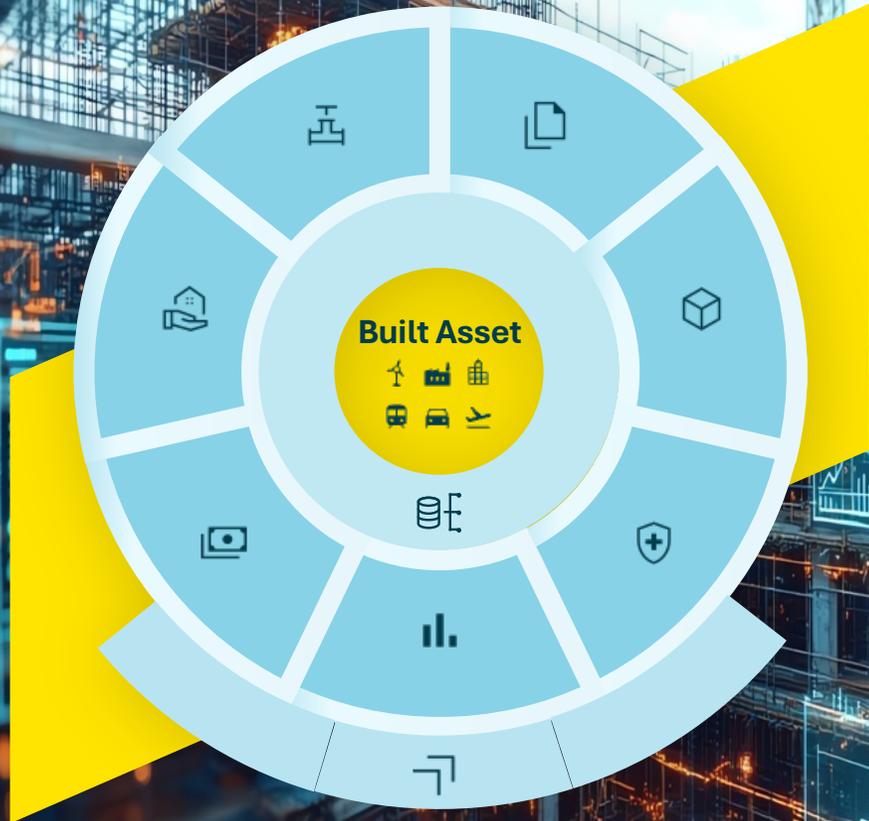
A set of powerful modules for the key functions across the built asset lifecycle

Out of the box data integration and asset data management for all data types and sources

A single, secure access layer

Modular, open, highly scalable

Easy to use, built-in learning



# Thinkproject provides the largest and most complex built assets with connected data ecosystems



## Fehmarn Belt Fixed Lin Tunnel

The **world's longest tunnel project** relies on Thinkproject to manage highly complex public objection workflows **across two countries.**

Thinkproject enabled **coordination across multiple jurisdictions** and product streams while ensuring compliance with environmental and other public concerns.



## Acwa Power's cross-boarder energy asset portfolio

Acwa Power uses Thinkproject to manage one of the **world's most complex infrastructure portfolios** across **14 countries with diverse regulatory regimes.**

Thinkproject enabled seamless **coordination of 100 energy, water and power assets**, ensuring compliance and accelerating handovers.



## TenneT's highly regulated grid infrastructure project

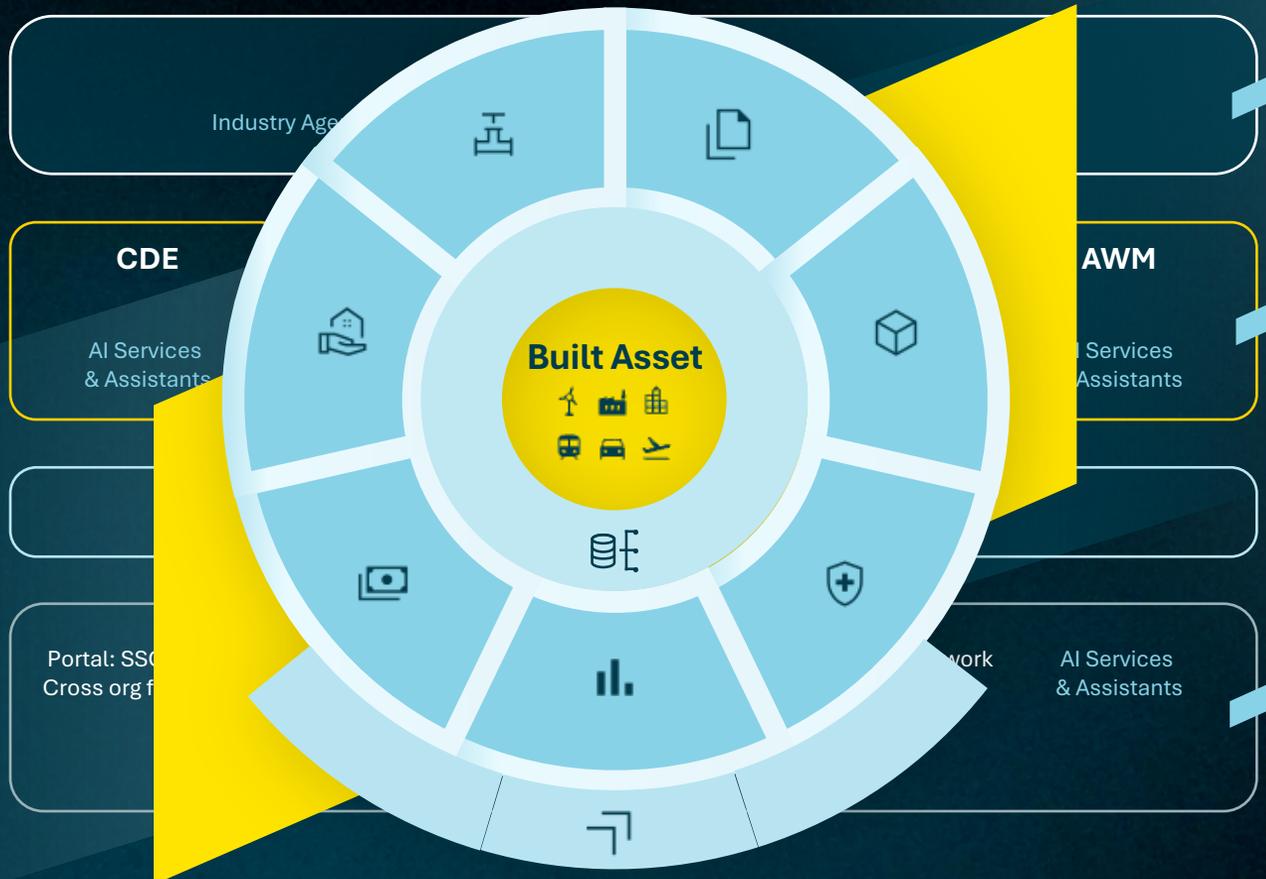
Germany's largest transmission system operator, relies on Thinkproject to manage **one of Europe's largest regulated energy infrastructures** with >55,000 assets across 14,100km grid.

Thinkproject's supports **audit-ready compliance, portfolio-wide asset insights**, and streamlined coordination across **€28Bn of regulated assets**

# Announcing: Thinkproject AI - New AI Capabilities within the platform

## Thinkproject Platform

Built Asset Lifecycle Platform



## Thinkproject AI

1. Thinkproject Platform-wide AI Services and Assistants
2. Thinkproject AI Services and Assistants for our applications on the platform
3. Thinkproject AGENTIC



## **Thinkproject IQ the new AI innovation service**



A new innovation service for large Enterprises



A team of AI experts working with them to identify high value, bespoke use cases for AI agents

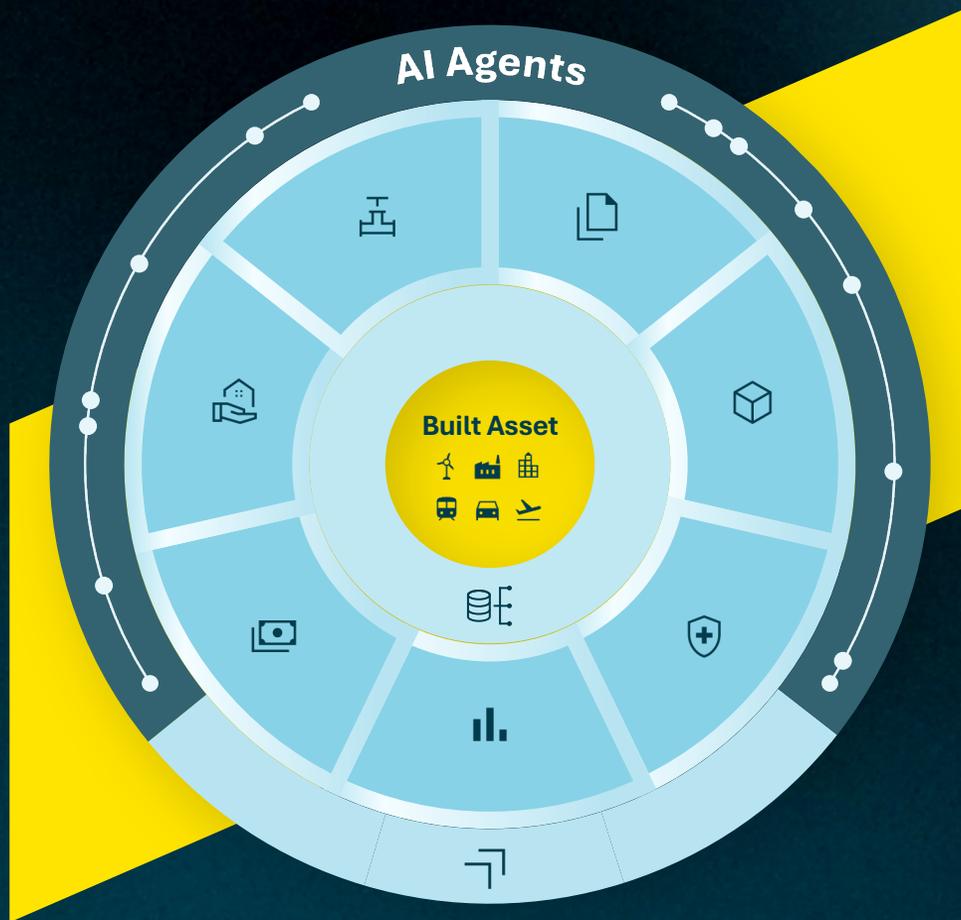


Rapid design and deployment of custom AI agents in the Thinkproject AGENTIC layer of the platform



The Thinkproject is the best option to start your transition into an AI-powered future

# Key Takeaways



**Connected data ecosystems  
are the future**

**AI has arrived**

**Thinkproject is your #1 partner  
for digitalization end-to-end**

A city skyline at dusk, featuring several tall skyscrapers with illuminated windows. A large, semi-transparent yellow graphic, resembling a stylized 'L' or a bracket, is overlaid on the right side of the image. The sky is a mix of blue and orange, suggesting sunset or sunrise. In the foreground, there are lower-rise buildings, including one with a prominent dome.

thinkproject  
*Live*

**THANK YOU!**

**thinkproject**